Greetings from the MCQ Staff!

Here is our Fourth Quarter 2011 Newsletter. We have a number of exciting and provocative new papers to showcase for you as well as providing you with an update on our current news.

James R. Barker
Dalhousie University
Editor in Chief, Management Communication Quarterly

MCQ News

MCQ Welcomes New Associate Editors

We are very happy to announce that four new associate editors are joining the MCQ staff for the remainder of 2011 and 2012. Please join us in welcoming:

Tomasz Feiduik
Tomasz A. Feiduk is a visiting Assistant Professor at the Center for Corporate Communication at Aarhus University in Denmark. His research interests include corporate and strategic communication in the contexts of crisis and risk communication, entrepreneurship, family business and organization-stakeholder relationships.

Patricia M. Sias
Patricia M. Sias has recently joined the University of Arizona as Senior Lecturer of Leadership and Organizational Communication in the McGuire Center for Entrepreneurship at the Eller College of Management. Her research centers on workplace relationships and, uncertainty. She is currently conducting a broad, multi-year research project examining communication and innovation in entrepreneurial teams.

Sarah J. Tracy
Sarah J. Tracy is Associate Professor and Director of The Project for Wellness and Work-Life in human communication at Arizona State University-Tempe. Her reviewing interests are in organizational emotion, identity, qualitative methods, power and work-life.
Laurie Lewis is an Associate Professor of Communication at Rutgers, the State University of New Jersey. Her reviewing interests are in organizational change, nonprofit organizations, and intraorganizational collaboration.

Tom, Patty, Sarah, and Laurie are presently transitioning into their new roles and will soon start receiving manuscript submissions.

New MCQ Podcasts featuring Lars Thoeger Christensen and Ted Zorn

MCQ has launched a series of podcasts highlighting our recent publications. You can find our podcasts on our website at http://mcq.sagepub.com/.

New on our website is a podcast featuring Lars Thoeger Christensen discussing MCQ’s new thought leadership paper on corporate communication.

MCQ’s readers can also hear Ted Zorn discuss his recent research on public dialogue and controversial science in a special MCQ-sponsored podcast on Sage CommunicationSpace. Find this podcast at: http://thecommunicationspace.com/forum/topics/dialogue-in-organizational-communication-an-mcq-podcast-with-ted-

More podcasts will be posted soon!

MCQ Now Available on Your Mobile Devices!

By now you may be aware of SAGE’s announcement that their entire collection of online journal sites will soon be available in a mobile-optimized format, taking advantage of the HighWire Mobile Web interface. Readers visiting a SAGE journal site on their iPhone, Android or other smartphone device will automatically be redirected to the mobile version. The sites will feature the essential aspects of the online site, including the full-text content of the current issue, archives, and OnlineFirst articles, and will offer a simplified search, authentication, and sharing tools, all the while maintaining a sense of continuity with the desktop version of the sites.

Our mobile sites are rolling in discipline-related flights of approximately 50 journals per week and MCQ’s site is now live! Please see the new FAQ page: http://online.sagepub.com/site/misc/Mobile_FAQ.xhtml

MCQ’s New Impact Factor Announced

MCQ’s 2010 Journal Citation Report impact factor is 1.109, up from .848 in 2009. MCQ is now ranked 16th out of 67 rated communication journals and 75th out of 140 rated management journals.

Follow MCQ on Facebook and Twitter!

Twitter (@MCQSage) Facebook (http://www.facebook.com/MCQSage)

Check out our new look website! http://mcq.sagepub.com/

Featured in our November 2011 Issue

An Essay in Honour of MCQ’s 25th Anniversary

History of Ideas in Management Communication Quarterly

With MCQ celebrating its 25th Anniversary, we present a special research essay that honours this milestone by helping to chart our journal’s intellectual history. Designed
as a companion article to the May 2007 special Forum (Edited by Kathy Krone) on MCQ’s 20th Anniversary, Rooney, McKenna, and Barker chart how the core concepts of MCQ’s articles shifted and evolved across our first quarter century. To understand how MCQ’s ideas emerged and grew, the authors devised an analytical design using Leximancer software, which enabled them to map the flow of ideas across MCQ’s history. The authors present their findings in comparison with the insights of previous editors (found in the 2007 forum) and reflect on how, over the years, MCQ has created a dynamic place for the community of Organizational Communication scholars to enter and engage with each other.

Also in our November 2011 issue:

Constructions of Leadership at the Intersection of Discourse, Power, and Culture: Jamaican Managers’ Narratives of Leading in a Post-Colonial Cultural Context

MAURICE L. HALL

Hall uses a discursive approach to studying leadership as he analyzes how a group of managers in the Caribbean island of Jamaica make sense of their leadership. His study investigates how these Jamaican managers appropriate the discourses associated with Colonialism and Westernization in ways that accommodate, resist, or transform the colonial and neo-colonial organizational structures and processes that were bequeathed to them. Hall argues that the impact of national culture on organizing in Jamaica calls for the kind of theoretical vocabulary that more explicitly addresses issues of colonial power, history, geopolitical power, and national culture than is generally available in the managerial, organizational, and organizational communication literature.

Special Forum on State-Owned Enterprises, Corporate Social Responsibility, and Organizational Communication.

Guest Forum Editors

With essays by:
Juliet Roper and Michele Schoenberger-Orgad, Mette Morsing, Peggy H. Cunningham, and Robert L. Heath.

While literature in corporate social responsibility has been growing in both quantity and scope, it is primarily premised upon notions of the role of business in society, and changing public expectations of that role. This broad reaching exploration of tensions between business and society presupposes business autonomy and fails to take account of the role of the state – even when business is state-owned. Because of its obligations to society, the state as a key stakeholder in negotiating the role of business should always be considered. However, when companies are state-owned further questions are raised about how the state, with such vested interest in business, can simultaneously protect the interests of wider society. Greater awareness and transparency of corporate ownership should open up discussions of accountability, especially as citizens are arguably the principal shareholders of government-owned companies. These are issues of potential concern to organizational communication scholars with interest in power structures, CSR, and organisational legitimacy.
Our special forum addresses these concerns by presenting a recent case of ethical practice in state-owned enterprises that is then discussed by a panel of internationally-renowned corporate social responsibility scholars.

**MCQ's Current Issue**

Management Communication Quarterly

Volume 25 Number 4 November 2011

**Essay in Honour of MCQ's 25th Anniversary**

History of Ideas in Management Communication Quarterly
DAVID ROONEY, BERNARD MCKENNA, AND JAMES R. BARKER

**Articles**

Constructions of Leadership at the Intersection of Discourse, Power, and Culture: Jamaican Managers' Narratives of Leading in a Post-Colonial Cultural Context
MAURICE L. HALL

An Empirical Study of Confucianism: Measuring Chinese Academic Leadership
KAIBIN XU

Organization as Communication: A Luhmannian Perspective
DENNIS SCHOENEBORN

**Forum**

Special Forum on State-Owned Enterprises, Corporate Social Responsibility, and Organizational Communication.
Guest Forum Editors: Juliet Roper and James R. Barker

Forum Introduction: State-Owned Enterprises, Corporate Social Responsibility, and Organizational Communication.
JULIET ROPER AND JAMES R. BARKER

State-Owned Enterprises: Issues of Accountability and Legitimacy
JULIET ROPER AND MICHELE SCHOENBERGER-ORGAD

State-Owned Enterprises: A Corporatization of Governments?
METTE MORSING

State-Owned Enterprises: Pursuing Responsibility in Corporate Social Responsibility
PEGGY H. CUNNINGHAM

State-Owned Enterprises: CSR Solution or Just Another Bump in the Road
ROBERT L. HEATH

**Coming in Our Next Issue**

Volume 26 Number 1 February 2012

**Thought Leadership Series**

Answering Five Key Questions about Workplace Bullying: How Communication Scholarship Provides Thought Leadership for Transforming Abuse at Work
PAMELA LUTGEN-SANDVIK AND SARAH J. TRACY
Articles

Personal reputation: Effects of upward communication on impressions about new employees
ELIZABETH A. FOSTE AND ISABEL C. BOTERO

Reflexivity in Practice: Challenges and Potentials of Transnational Organizing
STEPHANIE NORANDER AND LYNN HARTER

Knock, Knock; Who’s There: Making Sense of Organizational Entrance through Humor
SARAH HEISS AND HEATHER CARMACK

Forum

Special Forum on Organizational Communication and the Nonprofit Sector
Guest Forum Editors: Erika Kirby & Matt Koschmann

Forum Introduction: Communication-Centered Contributions to Advancing Scholarship in/of Nonprofit and Voluntary Organizations
ERIKA KIRBY & MATT KOSCHMANN

Developing a Communicative Theory of the Nonprofit
MATT KOSCHMANN

Nonprofits as Political Actors
SARAH E. DEMPSEY

Volunteering and Professionalization: Trends in Tension?
SHIV GANESH & KIRSTIE MCALLUM

The Role of Boundary Spanners as the Interorganizational Link in Nonprofit Collaborating
MATTHEW G. ISBELL

Discourse, Identity, and Power in International Nonprofit Collaborations
ALEXANDRA MURPHY & MARIA DIXON

Exploring the Nature of Nonprofit Work through Emotional Labor
BETH ESCHENFELDER

Theorizing Nonprofit Organizations as Contradictory Enterprises: Understanding the Inherent Tensions of Nonprofit Marketization
MATTHEW L. SANDERS

Becoming Useful: Using Engaged Scholarship as a Means to Move NPO Scholarship Forward
LAURIE K. LEWIS

Papers in Press

Look for these papers to appear soon in the “On-Line First” tab of the MCQ website and in a future MCQ “Contents Alert” email from Sage Publications.

Revealing a Master Narrative: Discourses of Retirement throughout the Working Life Cycle
FRANCES L. M. SMITH AND DEBBIE S. DOUGHERTY

Hoaxes and the Paradoxical Challenges of Restoring Legitimacy: Dominos’ Response to its YouTube Crisis
SHARI R. VEIL, TIMOTHY L. SELLNOW, AND ELIZABETH L. PETRUN
Steven R. Corman is Herberger Professor and Director of the Consortium for Strategic Communication in the Hugh Downs School of Human Communication at Arizona State University. His reviewing interests are organizational theory, strategic communication, organizational networks, and computational modeling.

Laura L. Ellingson is Associate Professor of Communication and Women’s & Gender Studies at Santa Clara University. Her research focuses on gender in extended families, feminist and qualitative methodologies, and interdisciplinary teamwork in health care organizations.

Michael W. Kramer is Professor and Chair of the Department of Communication at the University of Oklahoma. His reviewing interests include employee socialization and assimilation processes, emotion management, decision making and leadership.
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Dr. Rajeev Kumar, ABC, is an IABC accredited business communicator, and currently Regional Manager, Media in the Tata Group Corporate Affairs Department, in India. His reviewing interests include organizational communication and change management; Issues management; Media and Public Relations and organizational development.

Tim Kuhn - tim.kuhn@colorado.edu

Timothy Kuhn is an Associate Professor in the Department of Communication at the University of Colorado Boulder, USA. His reviewing interests revolve around how communication, as a socio-material practice, constitutes knowledge, identities, and conceptions of ethics in organizing.

Kathleen Krone - kkrone@unl.edu

Dr. Kathleen J. Krone is professor of Organizational Communication at the University of Nebraska. Her reviewing interests include participation, voice, intercultural conflict, and feminist networks.

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Dr. Rajeev Kumar, ABC, is an IABC accredited business communicator, and currently Regional Manager, Media in the Tata Group Corporate Affairs Department, in India. His reviewing interests are in organizational communication and change management; Issues management; Media and Public Relations and organizational development.

**MCQ Notes**

MCQ's current time from submission to first decision is 65 days.
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